SETA Contract Number F11624-88-D-0002 Delivery Order 6K04 CDRL A004

Technical Report - Study/Services
Installation/Implementation Schedule Analysis

16 November 1989 Cargo Movement Operations System (CMOS)

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Prepared For

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Department of the Air Force Standard Systems Center/AQFT Gunter AFB, Alabama 36114

20 November 1989

Attention:

Mr. Howard Stubblefield

Subject:

CDRL A004, Technical Report - Study/Services Installation/Implementation Schedule Analysis

Reference:

a. Contract F11624-88-D-0002, D.O. 6K04

b. DID DI-MISC-80508

Dear Mr. Stubblefield,

In accordance with the requirements of the referenced contract ETA Technologies submits, herewith, three copies of Technical Analysis regarding scheduling CMOS installations worldwide.

Additional distribution of this report has been made as noted.

Respectfully yours,

ETA TECHNOLOGIES CORPORATION

JOHN O'NEILL Contract Manager

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Gantt Chart CMOS Installation

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Schedule..... 29

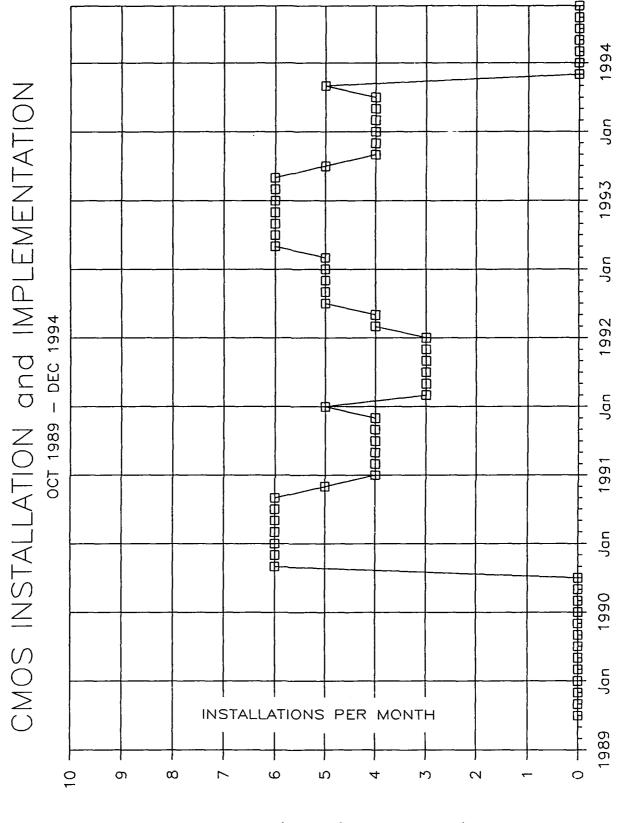
SECTION I

- 1.0 INTRODUCTION. This report was initiated to develop an up-to-date baseline installation/implementation schedule upon which CMOS-related activities can be planned. It includes all known additions, deletions, and changes and discusses two separate schedules. The first is developed to depict the logistical constraints imposed by the Government, and the second set applies travel and work restrictions to determine optimal supportability.
- 2.0 SUMMARY. The installation and implementation schedule for CMOS should continue to be revised as conditions warrant. Factors, such as base closures, limits on fiscal year spending, equipment lead times, overseas host country requirements, and Air Force installation priorities, may force a reevaluation and adjustment of the installation schedule. Additionally, when installation begins at the ADAM-3 sites, a reevaluation and readjustment of the schedule may again be necessary.

Evaluation of an installation schedule, based upon the original intent to install CMOS hardware at the rate of six per month, was determined to be unreasonable when applied across the board in both CONUS and overseas locations. Installation of CMOS hardware at a varying rate per month is considered necessary based on application of the given Air Force guidance and real world constraints. Therefore, the revised schedule reflects a rate of installation in overseas locations at four and three per month depending on the location and complexity of the sites. (See Figure 1, CMOS Installation and Implementation.)

The effect of the modified schedule, given the required constraints, extends the final installation of CMOS Increment II hardware from Nov 1993 to May 1994.

3.0 CONCLUSIONS. The proposed installation and implementation schedule represents the most current information available and complies with logistical constraints affecting supportability and scheduling. As a result, it is recommended that the schedule be approved as submitted and the Increment II ROD be extended to mid 1994. The schedule is not expected to remain etched in concrete, rather it should become a living and changing document as conditions and requirements change and evolve. For further optimization, it is recommended that the schedule be analyzed in terms of reducing travel. This would necessitate a sequence based upon location rather than parent MAJCOM. (See Section II, para 5.3.)



TWO INSTALLATION CREWS

CMOS Installation And Implementation Figure 1

SECTION II

1.0 PROBLEM. Several processes critical to the successful implementation of CMOS are dependent upon a validated and accurate installation and implementation schedule.

A validated and current schedule is required so that engineering plan development, equipment ordering, installation team scheduling, and all other related support activities required to field this system can be accomplished.

Until the schedule is completed, no action can be taken to finalize dates for hardware deliveries and installation or obligate funds on the part of the Government.

2.0 ANALYSIS OF CURRENT SCHEDULE.

- 2.1 Current Schedule. The current schedule (used in the 4 Aug 89 Site Preparation Guide) contains bases scheduled to be closed, does not contain new sites added, and may be logistically difficult to support.
- 2.2 Schedule Supportability. The concept of six installations per month for both CONUS and off-shore sites is not cost effective when considering team size, travel requirements, and work restrictions such as holidays. Initial analysis of the current Increment I schedule indicated a final installation date of Oct 92 using three teams. Furthermore, this was an optimistic schedule which provided no flexibility for handling problems, rotating crews after a lengthy period overseas, or installing Increment II hardware for bases already completed with Increment I. To accommodate the additional sites and meet the original ROD, a total of four teams would be needed.

3.0 DEVELOPMENT OF REVISED SCHEDULE.

- 3.1 Government Constraints. Because of the size and scope of the CMOS system, there are several constraints, as well as Air Force policy guidance, which impact on the development of the installation schedule. Tables B-1 and B-2 reflect the revised schedule based upon Government constraints. The following constraints and policy guidance, not necessarily listed in order of importance, were used to formulate the schedule:
 - a. Fiscal year funding.
 - b. Base closures.
 - c. Bases added.

- d. MAJCOM order of installation.
- e. Foreign country infrastructure limitations.
- f. Travel requirements.
- 3.1.1 Fiscal Year Funding. The current program funding available by fiscal year to field all required CMOS systems at active duty installations is as follows:

SYSTEMS PER YEAR (active sites only)

		FY90	FY91	FY92	FY93	FY94
Increment	I	40	38	44		
Increment	ΙΙ	3	3	54	75	

Figure 2 - POM Funded Systems Per Year

3.1.2 Base Closures. Eight bases in five different MAJCOMs were identified as closing. These include:

George AFB, CA (TAC)	Florennes AB, BE (USAFE)
Pease AFB, NH (SAC)	RAF Wethersfield, UK (USAFE)
Woensdrecht AB, GE (USAFE)	Chanute AFB, IL (ATC)
Wenigerath AB, GE (USAFE)	Mather AFB, CA (ATC)

3.1.3 Bases Added. Six Naval Air Stations (primarily overseas) which utilize ADAM-3 at Navy-operated aerial ports were added to the schedule:

Norfolk NAS, VA	Cubi Point NAS, PI
Sigonella NAS, SP	Diego Garcia
Naples NAS, IT	Rota, SP

- 3.1.4 MAJCOM Order Of Installation. The order of installation of CMOS systems by MAJCOM was adhered to according to the guidance provided by the Air Staff.
- 3.1.5 Foreign Country Infrastructure Limitations. Installation of CMOS hardware will be more difficult and time consuming in many foreign countries due to the limited and unique communications and power distribution infrastructures. Therefore, additional consideration was given to the amount of time required to install CMOS in overseas locations.
- 3.1.6 Travel Requirements. Consideration to travel, not only between the CONUS and overseas but between countries, was applied when calculating the number of possible installations per month.

- 3.2 Travel And Work Constraints. Criteria based upon field experience were used in order to optimize supportability of the Government schedule. Table C-1 reflects the revised schedule after travel and work constraints were applied. These constraints are subject to change as greater experience is obtained in fielding the LAN hardware for each increment. Table C-2 shows the schedule as a Gantt chart to reflect the lead times and installation graphically.
 - a. 40 hour work week unless specifically requested by the government.
 - b. Holidays and weekends are not normally work days.
 - c. Three days travel time required between continents.
 - d. Four days travel time required between Europe and Asia.
 - e. Two days travel time required between each site.
 - f. Seven days required to install Increment I hardware, install Increment I software when available, and complete certification and orientation requirements.
 - g. Eight days required to install Increment I at overseas sites.
 - h. Three days required to install Increment II hardware and software when available.
- 3.2.1 Travel Considerations. Travel time allows for preparing spares, equipment, and baggage for shipment; meeting custom clearance requirements; traveling to transportation facilities; obtaining quarters at each site; and potential travel delays. It is recognized that the schedule cannot allow for every possible travel problem but must remain flexible to allow for changes.
- 3.2.2 Installation Considerations. Installation time allows for performing an initial on-site familiarization, unpacking and staging equipment, hardware configuration and setup, cable placement, LAN component initialization, system software installation, system administrator orientation of the hardware, and certification of the installation. It also allows an extra day at overseas locations for problem resolution and recognizes that some problems may be more difficult to resolve such as obtaining spare parts for damaged equipment or resolving unforeseen installation Again, it is recognized that actual installations requirements. may take more or less time than scheduled depending upon the nature of the site and number and severity of problems encoun-Installation time is considered sufficient for both Increment I and Increment II when installed together. when Increment II is installed separately, additional time is

required for team setup, familiarization, circuit testing, and LAN checkout.

- 3.2.3 Team Size. The revised schedule (Table C-1) is developed based upon team sizes of 3 to 4 people per team depending upon the location and size of the site. Teams will be responsible for performing many functions in order to ensure successful installation of the hardware including setup, site inspection, circuit testing, hardware configuration, and network initiation. Reduction in team size would necessitate adding additional installation time for each site.
- 3.3 Development Process. In developing the proposed schedule, the bases were first lined up according to the order directed by the Air Staff. Next, the bases were scheduled to provide as near as possible six installations per month within the CONUS and three to four installations at some overseas countries. Then POM funding restrictions were applied to ensure that sufficient systems could be obtained. Where necessary, the schedule was extended to provide for availability of equipment. Finally, team travel and installation requirements were applied to determine supportability.
- 3.3.1 Fiscal Year Funding. Available FY89 and FY90 fiscal year funding for CMOS Increment I hardware was applied to each site in the order of installation directed by the Air Staff. Sufficient funds were available to provide support for the first eleven QOT&E, Laboratory, and training sites. FY90 funds were also sufficient to equip all of TAC and SAC and two MAC bases. FY91 funds were then applied against the remainder of MAC and all but eight USAFE bases. FY92 funds were used for the remainder of USAFE as well as the rest of the MAJCOMs. Affected installation sites were scheduled accordingly.

Next, available fiscal year funding for CMOS Increment II hard-ware was applied following the Air Staff directed order of installation. FY90, FY91, and FY92 funds were sufficient to support the first eleven QOT&E, Laboratory, and training sites. The remainder of FY92 funds were then used to support all of TAC, SAC and MAC and most of USAFE. FY93 funds were applied against the rest of USAFE and the remainder of the Air Force. Again, affected sites were scheduled according to the availability of funds (see Tables B-1 and B-2.)

4.0 FINAL SCHEDULE (TABLE C-1).

4.1 Deviations. In order to optimize both schedule and team supportability, it was necessary to make some adjustments in the Table C-1 schedule. When compared to the Table B-1 schedule, Table C-1 meets the same end dates but allows for some slippage of intermediate dates and revised the installation sequence for

the Alaskan Air Command bases.

- a. The order of installation of Alaskan Air Command bases was adjusted to eliminate the requirement for the team to travel back and forth from Europe. Without the adjustment, the schedule would have been Elmendorf AFB, AK; Sigonella NAS, SP; Eielson AFB, AK; and Naples NAS, IT.
- b. To facilitate supportability, some bases were allowed to start a few days earlier or end a few days later than the scheduled month indicated in Table B-1.
- 4.2 Team Supportability. The new, revised schedule allows teams flexibility to resolve problems by building in varied lengths of preparation time. It also allows the teams to return home during the Christmas/New Year holidays. The schedule can be supported primarily with two teams, with a third team in the field from Nov 90 through Mar 92 and then again Nov 92 through May 94.

	Inc I		Inc II	
	Nov 90 - Feb 92	Feb	92 - May 9	4
	90 91	92	93	94
	ND JFMAMJJASOND	JFMAMJJASOND J	FMAMJJASOND	JFMAMJJASOND
Team I	• • • • • • • • • • • • • • •		0	ct 93
Team II	• • • • • • • • • • • • • • • • • • • •			ct 93
Team III	• • • • • • • • • • • • • • • •	^ Mar 92		
		^ N	ov 92	^ May 94

Figure 3 - Team Schedule Ranges

4.3 Travel Costs. Travel costs to meet the schedule depicted in Table C-1 are shown in Table A-1. Costs shown are estimates and not intended to be a final representation of actual costs to be incurred. Factors which can alter these costs are types and costs of travel employed, number of additional trips to return to home station, team rotation after extended periods away from home, deceleration/acceleration of program, and changes in scheduled site sequence.

5.0 CONDITIONS NOT FACTORED INTO SCHEDULE.

- 5.1 Constraints Not Considered. There are constraints, other than those discussed above, which could affect the ability to complete hardware installation on schedule but which have not been factored into the schedule. These include sites not ready for installation on schedule and bad weather.
- 5.1.1 Sites Not Ready. To truly optimize the installation process, the schedule should be flexible enough to allow the installation teams to bypass any base which is not ready for

installation as scheduled. Not ready includes power not installed, communication lines not available, and DDN concentrator hookup not available. This could also include delays in delivery of required hardware or hookup of the 3B2s by AT&T.

- 5.1.2 Bad Weather. Bad weather is one of the most likely and yet unpredictable problems which could be encountered. Analysis of the revised schedules (both Tables B-1 and C-1) shows installations scheduled for northern bases during winter months. Particularly in the upper part of the United States and Europe, we anticipate that delays in installation will occur due to bad weather. This can affect actual installation and travel between sites. Consequently, it must be recognized that any schedule can not be guaranteed and must allow for uncontrollable delays.
- 5.2 Changes In Scope Or LAN Design. The schedule in Table B-1 is based upon the concept that Increment II terminals will be connected to the CMOS hosts via dial-up and dedicated telephone circuits. It also assumes that base-radio station antennae will be installed by the base. Should these concepts change, additional time will be needed to install Increment II.
- Sequence Of Installation. The revised schedule was developed, for the most part, keeping in mind the Air Staff directed sequence of installation, with exception of Alaskan Air Command Bases as discussed above. Additional optimization could be gained, with a corresponding decrease in support costs, by reviewing the sequence in which bases are supported. several situations where bases are not supported in a logical sequence based upon location. For example, the sequence for team 2 (beginning in USAFE) of Izmir, Lajes Field, Elmendorf, Eielson, Sigonella, Naples, Rota, and Osan could be greatly optimized by a shift in sequence. The sequence of Izmir, Lajes Field, Sigonella, Naples, Rota, Elmendorf, Eielson, and Osan would reduce travel costs by an estimated \$8,800. The preparation time shown is flexible and not a factor in determining the cost unless the team is brought home during this time -- in which case the costs would be slightly higher.

ANNEX A

ESTIMATED TEAM TRAVEL COSTS

The following chart (Table A-1) shows the estimated travel costs associated with installing CMOS Increment I and II hardware and software. To compute the costs, certain assumptions were made regarding costs and teams:

- a. Team sizes would be consistent for all bases.
- b. Installation times would be constant for all bases as scheduled.
- c. Overall Travel costs would average estimated one-way trip costs used:

\$ 500	CONUS/CONUS trips
2000	CONUS/EUROPE trips
2000	CONUS/PACIFIC trips
800	EUROPE/EUROPE trips
800	PACIFIC/PACIFIC trips
3000	EUROPE/PACIFIC trips

The costs reflected are entended to be a general guide to the amount of funds required to support the CMOS program over the four-year period and not entended to be actual costs. Factors which affect the accurateness of the chart include:

- a. Type of travel used.
- b. Changes in commercial travel rates.
- c. Changes in length of time TDY.
- d. Changes in schedule.

TEAM TRAVEL COSTS

INCREMENT I & II INSTALL TOGETHER

	ESTIMATED	TEAM	NO OF	TRIPS	TRAVEL
LOCATIONS	COST/TRIP	SIZE	TRIPS	CHARGED	COST
CONUS / CONUS Travel:	500	4	71	284	142000
CONUS / Europe Travel:	2000	4	5	20	40000
CONUS / Pacific Travel:	2000	4	3	12	24000
Europe / Europe Travel:	800	4	37	148	118400
Pacific / Pacific Travel:	800	4	10	40	32000
Europe / Pacific Travel:	3000	4	1	4	12000
Total:					368400

INCREMENT II INSTALL ONLY

	ESTIMATED	TEAM	NO OF	TRIPS	TRAVEL
LOCATIONS	COST/TRIP	SIZE	TRIPS	CHARGED	COST
CONUS / CONUS Travel:	500	3	55	165	82500
CONUS / Europe Travel:	2000	3	2	6	12000
CONUS / Pacific Travel:	2000	3	1	3	6000
Europe / Europe Travel:	800	3	27	81	64800
Pacific / Pacific Travel:	800	3	0	0	0
Europe / Pacific Travel:	3000	3	1	3	9000
Total:					174300

Europe / Facilie	Total:	3000	, JO 3 1		3	174300
		INSTALL	TEAM	PER DIE	M EST	
		DAYS	SIZE	DAYS	PER D	IEM COST
Increment I & II	Install:					
Team 1		507	4	2028	50	101400
Team 2		504	4	2016	50	100800
Team 3		152	4	608	50	30400
	Total:	1163	4	4652	50	232600
Increment II Ins	tall Only:					
Team 1	carr onry.	131	3	393	50	19650
Team 2		116	3	348		17400
Team 3		205	3	615		30750
	Total:	452	3	1356	50	67800
Total Costs:						
Travel:						
Increment I	& II:	368400)			
Increment I	-	174300	1			
	Total:	542700				
Per Diem:						
Increment I		232600				
Increment I	-	67800				
	Total:	300400	1			
		=====				
	Total:	843100)			

ANNEX B

INSTALLATION AND EQUIPMENT DELIVERY SCHEDULES BASED UPON GOVERNMENT CONSTRAINTS

- 1.0 General. Tables B-1 and B-2 were developed using Government imposed constraints as discussed in Section II, para 3.0.
- 2.0 <u>Table B-1.</u> Table B-1 includes several columns of useful information:

SEQ = The sequence of the base within the MAJCOM.

BASE = Name of base.

MAJCOM = Name of Major Command.

FY = Fiscal Year in which hardware will be installed.

= Number of systems to be purchased with FY money.

EQ.DEL = Estimated date equipment would be delivered.

INSTALL = Scheduled month in which site should be in-

stalled.

3.0 Table B-2. Table B-2 reflects the number of systems to be installed per month and relates back to Figure 1, page 2.

BASE = Name of base.

MAJCOM = Name of Major Command.

- 0 = Install Increment I hardware only.
 (----X indicates lead time to when Inc I software will be available.)
- 1 = Install Increment I hardware and software.
- 2 = Install Increment II hardware and software.
 (----X indicates lead time to when Inc II
 software will be available.)
- 3 = Install Increment I and II hardware and Increment I software.
- 4 = Install Increment I and II hardware and Increment II software.

TAR		

INSTALLATION / EQUIPMENT SCHEDULE

C	* ADAM-3 site)					I	NCRE	1EN	ΤI					11	ICRE	4EN	ГП	
SEO	* ADAM-3 site) BASE M	AJCOM	FY	#	E0.1	DEL.	INS	ΓAL	 L Ri	ac	FY	#	E0.1	DEL.	INS	TAL	. R	OD
~~~	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	~~~~~		-~~-	~~~		-~	~~-		~~~~~	~~~				~~~			-~~~
1	EGLIN AFB, FL	AFSC	89	1	NOV	89	NOV	89	DEC	89	92	1	DEC	91	FEB	92	MAY	92
2	LANGLEY AFB, VA	TAC								90			JUL					
3	SEYMOUR JOHNSON AFB, NC		89	3	NOV	89	APR	90	MAY	90	90	2	JUL	90	DEC	91	FEB	92
4 *	DOVER AFB, DE	MAC	90	1	DEC	89	APR	90	MAY	90	91	1	DEC	90	JUN	91	FEB	92
5	SHAW AFB, SC	TAC	89	4	NOV	89	MAY	90	AUG	90	90	3	SEP	90	DEC	91	FEB	92
6	SCOTT AFB, IL	MAC	89	5	NOV	89	MAY	90	AUG	90	92	2	DEC	91	MAR	92	JUN	92
7	WRIGHT PATTERSON AFB, OH										92	3	DEC	91	MAR	92	JUN	92
8 *	RAMSTEIN AB, GE KADENA AB, JA SHEPPARD TTC, TX	USAFE	89	7	NOV	89	JUN	90	SEP	90	91	2	DEC	90	JUN	91	FEB	92
9 *	KADENA AB, JA	PACAF	89	8	NOV	89	JUN	90	SEP	90	91	3	DEC	90	JUN	91	FEB	92
10	SHEPPARD TTC, TX	ATC	89	9	NOV	89	JUL	90	OCT	90		4	DEC	91	MAR	92	JUN	92
11	BARKSDALE AFB, LA	SAC	89	10	NOV	89	JUL	90	OCT	90	92	5	DEC	91	MAR	92	JUN	92
1	MYRTLE BEACH AFB, SC	TAC	90	2	JAN	90	NOV	90	FEB	91	93	1	DEC	92	MAR	93	MAR	93
2	MOODY AFB, GA	TAC	90	3	JAN	90	NOV	90	FEB	91	93	2	DEC	92	MAR	93	MAR	93
3	HOMESTEAD AFB, FL	TAC	90	4	JAN	90	NOV	90	FEB	91	93	3	DEC	92	Mar	93	MAR	93
4	MACDILL AFB, FL	TAC	90	5	JAN	90	NOV	90	FEB	91	93	4	DEC	92	MAR	93	MAR	93
5	TYNDALL AFB, FL ENGLAND AFB, LA	TAC	90	6	JAN	90	NOV	90	FEB	91	93	5	DEC	92	MAR	93	MAR	93
6	ENGLAND AFB, LA	TAC	90	7	JAN	90	NOV	90	FEB	91	93	6	DEC	92	MAR	93	MAR	93
7	REDGSTROM AER TY	TAC	90	8	MAR	90	DEC	90	FEB	91	93	7	JAN	93	APR	93	APR	93
8	CANNON AFB, NM	TAC	90	9	MAR	90	DEC	90	FEB	91	93	8	JAN	93	APR	93	APR	93
9	MOUNTAIN HOME AFB, ID	TAC	90	10	MAR	90	DEC	90	FEB	91	93	9	JAN	93	APR	93	APR	93
10 *	HOWARD AB, CZ	TAC	90	11	MAR	90	DEC	90	FEB	91	93	10	JAN	93	APR	93	APR	93
11	CANNON AFB, NM MOUNTAIN HOME AFB, ID HOWARD AB, CZ HOLLOMAN AFB, NM DAVIS MONTHAN AFB, AZ LUKE AFB, AZ NELLIS AFB, NV	TAC								91		11	JAN	93	APR	93	APR	93
12	DAVIS MONTHAN AFB, AZ	TAC								91			JAN					
13	LUKE AFB, AZ	TAC								91		13	FEB	93	MAY	93	MAY	93
14	NELLIS AFB, NV	TAC	90	15	MAY	90	JAN	91	FEB	91	93	14	FEB	93	MAY	93	MAY	93
	1.001No. 450 NE					•	3.01	•		01	^^			•				
1	LURING AFB, ME	SAC			MAY								FEB					
2	PLAIISBURGH AFB, NY	SAC			MAY								FE8					
3	LORING AFB, ME PLATTSBURGH AFB, NY GRIFFISS AFB, NY WURTSMITH AFB, MI K.I. SAWYER AFB, MI GRISSOM AFB, IN OFFUTT AFB, NE	SAL			MAY								FEB FEB					
4	WUKISMIIN AFD, MI	CAC								91 91			MAR					
5 6	CDICCOM AED IN	CAC								91								
7	OCCUTT ACD NE	CAC								91			MAR					
,	WHITEMAN AFB, MO	SAC			JUN								MAR					
8 9	MCCONNELL AFB, KS	SAC			JUN								MAR					
10	EAKER AFB, AR	SAC			JUN								MAR					
11		SAC			JUL								APR					
12	BARKSDALE AFB, LA DYESS AFB, TX	SAC			JUL								APR					
13	F.E. WARREN AFB, WY	SAC			JUL								APR					
14	MINOT AFB, ND	SAC			JUL								APR					
15	MALMSTROM AFB, MT	SAC			JUL								APR					
16		SAC			JUL								APR					
10	FAIRCHILD AFB, WA	JAC	30	31	UUL	30	ארויו	31	יישל	31	23	JU	ארת	33	JUL	33	JUL	33

TABLE B-1, Installation / Equipment Schedule, Cont....

(	* ADAM-3 site)					II	NCRE	4EN1	ī					INCRE	MEN	T II	
SEO	* ADAM-3 site) BASE	MAJCOM	FΥ	#	E0.1	DEL.	. INS	[ALI	 . R(	OD	FY	#	EO.DE	L. INS	TAL	L R	00
~~~~		~~~~~				~~.						~~~	~~~~	~~~~			
17	CASTLE AFB, CA	SAC	90	32	AUG	90	APR	91	APR	91	93	31	MAY 9	3 AUG	93	AUG	93
18	VANDENBERG AFB, CA	SAC	90	33	AUG	90	APR	91	APR	91	93	32	MAY 9	3 AUG	93	AUG	93
19	CARSWELL AFB, TX	SAC	90	34	AUG	90	APR	91	APR	91	93	33	MAY 9	3 AUG	93	AUG	93
20	ELLSWORTH AFB, SD	SAC	90	35	AUG	90	APR	91	APR	91	93	34	MAY 9	3 AUG	93	AUG	93
21	GRAND FORKS AFB, ND	SAC	90	36	AUG	90	APR	91	APR	91	93	35	MAY 9	3 AUG	93	AUG	93
22	BEALE AFB, CA	SAC	90	37	AUG	90	APR	91	APR	91	93	36	MAY 9	3 AUG	93	AUG	93
23	MARCH AFB, CA	SAC	90	38	SEP	90	MAY	91	MAY	91	93	37	JUN 9	3 SEP	93	SEP	93
1	HURLBURT FLD, FL	MAC					MAY						JUN 9				
2	POPE AFB, NC	MAC					MAY						JUN 9				
3	ANDREWS AFB, DC	MAC					MAY						JUN 9				
	MCGUIRE AFB, NJ	MAC					MAY						JUN 9				
5	KIRTLAND AFB, NM	MAC					MAY						JUN 9				
6		MAC					JUN						JUL 9				
7	ALTUS AFB, OK	MAC					JUN						JUL 9				
8 *	CHARLESTON AFB, SC	MAC					JUN						JUL 9				
y ^	TRAVIS AFB, CA MCCHORD AFB, WA	MAC	91				JUN						JUL 9				
10 ^	MCCHURD AFB, WA	MAC	91	8	DEC	90	JUN	91	JUN	91	93	4/	JUL 9	3 001	93	OCI	93
•	CRANCRAIN FM AD CC	HOAFF	٥.	^			7111	^1	3111	01	00	40	A11C O	2 NOV	00	NAV	00
1	SPANGDAHLEM AB, GE	CELICATE	01	10	CCD	01	3111	01	3(1)	01	02		AUG 9				
2 3	HESSISCH-OLDENDORF AS,	HICATE	91	11	LED	01	1111	91	JUL	91	93		AUG 9				
4	AULUNDN AR CE	USAFE	01	12	LED	01	JUL	91	1111	01	93		AUG 9				
5	LEIPHEIM AB, GE AHLHORN AB, GE NORVENICH AB, GE MORBACH AB, GE BITBURG AB, GE HAHN AB, GE ZWEIBRUCKEN AB, GE SEMBACH AB, GE RHEIN MAIN AB, GE	HOAFE	01	12	LED	01	AHG	01	VIIC	01	22		AUG 9				
6	MORRACH AR GF	HISAFF	01	14	FFR	91	AUG	91	AUG	91	93		AUG 9				
7	RITRIDG AR GF	USAFE	01	15	MAD	91	ALIG	01	AIIG	91	93		SEP 9				
8	HAHN AR GF	USAFF	01	16	MAD	91	AliG	91	AIIG	91	93		SEP 9				
9	TWETRRICKEN AR GE	IISAFF	91	17	MAR	91	SEP	91	SFP	91	93		SEP 9				
10	SEMBACH AR GE	USAFF	91	18	MAR	91	SEP	91	SEP	91	93		SEP 9				
11 *	RHEIN MAIN AB, GE	MAC	91	19	MAR	91	SEP	91	SEP	91	93		SEP 9				
12	TEMPLEHOF GEN ARPT, GE												SEP 9				
13	RAF LAKENHEATH, UK												OCT 9				
14	RAF ALCONBURY, UK	USAFE	91	22	APR	91	OCT	91	OCT	91	93		OCT 9				
15	RAF ALCONBURY, UK RAF KEMBLE, UK	AFIC	91	23	APR	91	OCT	91	OCT	91	93		OCT 9				
16	RAF FAIRFORD, UK	USAFE											OCT 9				
17	RAF CHICKSANDS, UK	USAFE											OCT 9				
	RAF MILDENHALL, UK	USAFE											OCT 9				
19	RAF BENTWATERS, UK	USAFE											NOV 9				
20	RAF UPPER HEYFORD, UK	USAFE											NOV 9				
21	RAF GREENHAM COMMON, UI												NOV 9				
22	SOESTERGBERG AB, NETH	USAFE											NOV 9				
23	OSLO, NO	USAFE											NOV 9				
24	SAN VITO AS, IT	USAFE											NOV 9				
25	COMISO AS, IT	USAFE											DEC 9				

((* ADAM-3 site) BASE					1	NCRE	MEN	I TI					1	NCRE	MEN	IT II	I
SEQ	BASE																	
26	DECIMOMANNU AS, IT	USAFE	91	. 34	JUN	91	. JAN	92	. JAN	1 92	93	73	DEC	93	MAY	94	MAY	, g,
27	AVIANO AB, IT	USAFE	91	35	JUN	91	JAN	92	JAN	92	93	74	DFO	93	MAY	94	MAY	/ 9/
8 *	HELLENIKON AB, GR	USAFE	91	. 36	JUN	91	JAN	92	JAN	92	93	75	DEC	93	MAY	94	MAY	9,
29	IRAKLION AS, CR	USAFE	91	37	JUN	91	JAN	92	JAN	92	93	76	DEC	93	MAY	94	MAN.	9,
0 *	INCIRLIK AB, TU	USAFE	92	1	DEC	91	FEB	92	FEB	92	92	12	DFC	91	FFR	92	FFF	92
31	ANKARA AS, TU	USAFE	92	2	DEC	91	FEB	92	FEB	92	92	13	DEC	91	FFE	92	FFF	9:
2	PIRINCLIK AS, TU	USAFE	92	3	DEC	91	FEB	92	FEB	92	92	14	DEC	91	FFE	92	FFF	9
3	IZMIR, TU	USAFE	92	4	DEC	91	MAR	92	MAR	92	92	15	DEC	91	MAR	92	MAR	q
4 *	TORREJON AB, SP	USAFE	92	5	DEC	91	MAR	92	MAR	92	92	16	DEC	91	MAR	92	MAR	9
5	MORON AB, SP	USAFE	92	6	DEC	91	MAR	92	MAR	92	92	17	DEC	91	MAR	92	MAR	Q
6	DECIMOMANNU AS, IT AVIANO AB, IT HELLENIKON AB, GR IRAKLION AS, CR INCIRLIK AB, TU ANKARA AS, TU PIRINCLIK AS, TU IZMIR, TU TORREJON AB, SP MORON AB, SP ZARAGOZA AB, SP	USAFE	92	7	DEC	91	APR	92	APR	92	92	18	DEC	91	APR	92	APR	9:
		MAC																
1 *	ELMENDORF AFB, AK EIELSON AFB, AK	AAC	92	9	DEC	91	APR	92	APR	92	92	20	DEC	91	APR	92	APR	9:
1 *	HICKAM AFB, HI ANDERSEN AFB, GU CLARK AB, PI YOKOTA AB, JA OSAN AB, KS	PACAF	92	11	DEC	91	JUL	92	JUL	92	92	22	DEC	91	JUL	92	JUL	9:
2 *	ANDERSEN AFB, GU	PACAF	92	12	DEC	91	JUL	92	JUL	92	92	23	DEC	91	JUL	92	JUL	9:
3 *	CLARK AB, PI	PACAF	92	13	DEC	91	AUG	92	AUG	92	92	24	JAN	92	AUG	92	AUG	9:
4 *	YOKOTA AB, JA	PACAF	92	14	DEC	91	AUG	92	AUG	92	92	25	JAN	92	AUG	92	AUG	9:
5 *	OSAN AB, KS	PACAF	92	15	DEC	91	AUG	92	AUG	92	92	26	JAN	92	AUG	92	AUG	9:
6	KUNSAN AB, KS	PACAF	92	16	DEC	91	AUG	92	AUG	92	92	27	JAN	92	AUG	92	AUG	9;
7	MISAWA AB, JA	PACAF	92	17	DEC	91	SEP	92	SEP	92					SEP			
8	TAEGU AB, KS	PACAF	92	18	DEC	91	SEP	92	SEP	92					SEP			
9	TAEGU AB, KS KWANG JU AB, KS	PACAF	92	19	JAN	92	SEP	92	SEP	92					SEP			
0	SUWON AB, KS	PACAF	92	20	JAN	92	SEP	92	SEP	92					SEP			
1	HANSCOM AFB, MA PATRICK AFB, FL EDWARDS AFB, CA	AFSC	92	21	JAN	92	OCT	92	OCT	92	92	32	JAN	92	OCT	92	OCT	92
2	PATRICK AFB, FL	AFSC	92	22	JAN	92	OCT	92	OCT	92	92	33	JAN	92	OCT	92	OCT	92
3	EDWARDS AFB, CA	AFSC	92	23	JAN	92	OCT	92	OCT	92	92	34	JAN	92	OCT	92	OCT	92
4	LOS ANGELES AFS, CA	AFSC	92	24	JAN	92	OCT.	92	OCT	92	92	35	JAN	92	OCT	92	OCT	92
5	BROOKS AFB, TX	AFSC	92	25	FEB	92	OCT	92	OCT	92	92	36	FEB	92	OCT	92	OCT	92
i	PETERSON AFB, CO	SPCMD	92	26	FEB	92	NOV	92	NOV	92	92	37	FEB	92	NOV	92	NOV	92
ì	SHEPPARD AFB, TX	ATC	92	27	FEB	92	NOV	92	NOV	92	92	38	FEB	92	NOV	92	NOV	92
2	RANDOLPH AFB, TX	ATC	92	28	FEB	92	NOV	92	NOV	92	92	39	FEB	92	NOV	92	NOV	92
3	COLUMBUS AFB, OH	ATC	92	29	FEB	92	NOV	92	NOV	92	92	40	FEB	92	NOV	92	NOV	92
4	WILLIAMS AFB, AZ	ATC	92	30	FEB	92	NOV	92	NOV	92	92	41	FE8	92	NOV	92	VON	92
5	REESE AFB, TX	ATC	92	31	MAR	92	DEC	92	DEC	92	92	42	MAR	92	DEC	92	DEC	92
ŝ	VANCE AFB, OK	ATC	92	32	MAR	92	DEC	92	DEC	92	92	43	MAR	92	DEC	92	DEC	92
7	GOODFELLOW AFB, TX	ATC	92	33	MAR	92	DEC	92	DEC	92	92	44	MAR	92	DEC	92	DEC	92
3	KEESLER AFB, MS	ATC	92	34	MAR	92	DEC	92	DEC	92	92	45	MAR	92	DEC	92	DEC	92
}	LACKLAND AFB, TX	ATC	92	35	MAR	92	DEC	92	DEC	92					DEC			

TABLE B-1, Installation / Equipment Schedule, Cont....

(* ADAM-3 site)					I	NCRE	MEN'	ΤI					I	NCRE	MEN	T II	
SEQ	BASE	MAJCOM	FY	#	EQ.	DEL	. INS	TAL	L R	OD	F\	*	EQ.	DEL	.INS	TAL	L R	0D
10	LOWRY AFB, CO	ATC	92	36	MAR	92	JAN	93	JAN	93	92	. 47	MAR	92	JAN	93	JAN	93
11	LAUGHLIN AFB, TX	ATC	92	37	APR	92	JAN	93	JAN	93	92	48	APR	92	JAN	93	JAN	93
1	HQ USAF ACADEMY, CO	AFA	92	38	APR	92	JAN	93	JAN	93	92	49	APR	92	JAN	93	JAN	93
1	MAXWELL AFB, AL	AU	92	39	APR	92	JAN	93	JAN	93	92	50	APR	92	JAN	93	JAN	93
1	MCCLELLAN AFB, CA	AFLC	92	40	APR	92	JAN	93	JAN	93	92	51	APR	92	JAN	93	JAN	93
2	ROBINS AFB, GA	AFLC	92	41	APR	92	FEB	93	FEB	93	92	52	APR	92	FEB	93	FEB	93
3	TINKER AFB, OK	AFLC	92	42	APR	92	FEB	93	FEB	93	92	53	DEC	91	FEB	93	FEB	93
4	KELLY AFB, TX											54	DEC	91	FEB	93	FEB	93
5	NEWARK AFB, OH											55	DEC	91	FEB	93	FEB	93
6	HILL AFB, UT	AFLC	92	45	MAY	92	FEB	93	FEB	93	92	56	DEC	91	FEB	93	FEB	93
1	NORFOLK NAS, VA	NAVY	92	46	DEC	91	MAY	92	MAY	92	92	: 6	DEC	91	MAY	92	MAY	92
2	SIGONELLA NAS, SP	NAVY	92	47	DEC	91	MAY	92	MAY	92	92	7	DEC	91	MAY	92	MAY	92
3	NAPLES NAS, IT	NAVY	92	48	DEC	91	MAY	92	MAY	92	92	8	DEC	91	MAY	92	MAY	92
4	CUBI POINT NAS. PI	NAVY	92	49	DEC	91	JUN	92	JUN	92	92	9	DEC	91	JUN	92	JUN	92
5	DIEGO GARCIA						JUN						DEC					
6	ROTA, SP	NAVY										11	DEC	91	JUN	92	JUN	92

									-					
(* ADAM-3 site)		1989	1990	_	1991			1992		•	1993		1994	
BASE MAJCOM		ONDJJ F	ONDJJFMAMJJA	SONDJ	FMAMJ	JASON	D J F M A		SOND	JFMAM	JJASO	N DJJ F I	MAMU	JASON
EGLIN AFB, FL	AFSC	0	# # # # # # # # # # # # # # # # # # #		×		2X	×						
LANGLEY AFB. VA	TAC		00		: ×		2	: ×						
SEYMOUR JOHNSON AFB, TAC	B, TAC		00	t	×		(! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! !	×						
* DOVER AFB, DE	MAC		00	1		1		: <u>*</u>						
SHAW AFB, SC	TAC		00	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			2	: ×						
SCOTT AFB, IL	MAC		00	X	: ×		-2	· ¥						
WRIGHT PATTERSON AFBAFLC	FBAFLC		0	X	: ×		2X	×						
RAMSTEIN AB, GE	USAFE		00		× 2	*****		×						
* KADENA AB. JA	PACAF		00	X			1 1 1 1 1 1	×						
SHEPPARD TTC, TX	ATC		00	X	×		2X	¥						
BARKSDALE AFB, LA	SAC		00		×		2X	×						
MYRTLE BEACH AFB, S	SCTAC			X0	×					2				
MOODY AFB, GA	TAC			X0	×					2				
HOMESTEAD AFB, FL	TAC			X0	×					7				
MACDILL AFB, FL	TAC			X0	×					2				
TYNDALL AFB, FL	TAC			X0	×					2				
ENGLAND AFB, LA	TAC			X0	×					2				
BERGSTROM AFB, TX	TAC			X0	×					2				
CANNON AFB, NM	TAC			X0	×					2				
MOUNTAIN HOME AFB.	ITAC			X0	×					2				
HOWARD AB, CZ	TAC			X0	×					2				
HOLLOMAN AFB, NM	TAC			X0	×					2				
DAVIS MONTHAN AFB,	ATAC			X0	×					2				
LUKE AFB, AZ	TAC			X-0	×					2				
NELLIS AFB, NV	TAC			X-0	×					2				
LORING AFB, ME	SAC			X-0	×					2				
PLATTSBURGH AFB, NY	r SAC			X-0	×					2				
GRIFFISS AFB, NY	SAC			6	*					2				
WURTSMITH AFB, MI	SAC			X-0	×					2				
K.I. SAWYER AFB, MI	I SAC										2			

TABLE B-2, CMOS Installation/Implementation Schedule, Cont....

GRISSOM AFB, IN SAC OFFUTT AFB, NE SAC WHITEMAN AFB, MO SAC MCCONNELL AFB, KS SAC EAKER AFB, AR SAC OYESS AFB, TX SAC OYESS AFB, TX SAC OYESS AFB, TX SAC MINOT AFB, ND SAC MALMSTROM AFB, WY SAC MALMSTROM AFB, WA SAC CASTLE AFB, CA SAC CASTLE AFB, CA SAC CASTLE AFB, CA SAC CARSWELL AFB, SD SAC GRAND FORKS AFB, ND SAC BEALE AFB, CA SAC MARCH AFB, CA SAC		2
HO KS KS KS KS WA A A A A A A A A A A A A A A A A A A A		00000
HO KS KS LA HO	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2 2 2 2 2 2
. KS . LA . MT . WA . WA . SD . SD . SD . SD	1 1 1 1 1 1 1	2 2 2 2 2 2
B, WY B, WY TX TX SD FE, ND	1 1 1 1 1 1	2 2 2 2 2 2
"B, WY "B, WY "A" "A" "A" "A" "A" "A" "A" "A" "A" "A	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
FB, WY HT A A A A TX TX FL	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
FB, WY A A A A A A A A A A A A A A A A A A A	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
, MT A WA 3, CA 7X 7X FB, ND	1111	
Q	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
K CA D		
S CA	н н .	2 2
QN Q	··· ·	2
<u> </u>	•	
<u> </u>	7	2
2	-	2
		2
	1	2
	-	2
	1	2
	1	2
	1	2
* MCGUIRE AFB, NJ MAC	1	2
KIRTLAND AFB, NM MAC	1	2
LITTLE ROCK AFB, AR MAC	1	2
ALTUS AFB, OK MAC		2
* CHARLESTON AFB, SC MAC	1	2
* TRAVIS AFB, CA MAC	1	2
* MCCHORD AFB, WA MAC	1	2
SPANGDAHLEM AB, GE USAFE	1	2
HESSISCH-OLDENDORF AUSAFE	***	2

OND JIFMAMJJASOND JIFMAMJJASOND JIFMAMJJASOND JIFMAMJJASOND JIFMAMJJASOND

1989

TABLE B-2. CMOS Installation/Implementation Schedule, Cont....

LEIPHEIM AB, GE	USAFE		2
AHLHORN AB, GE	USAFE		~
NORVENICH AB, GE	USAFE		
MORBACH AB. GE	USAFE	-	2
BITBURG AB, GE	USAFE	1	2
HAHN AB, GE	USAFE	1	2
ZWEIBRUCKEN AB, GE	USAFE	-	2
SEMBACH AB, GE	USAFE	1	2
RHEIN MAIN AB, GE	MAC	1	2
TEMPLEHOF GEN ARPT,	USAFE	-	2
RAF LAKENHEATH, UK	USAFE	1	2
RAF ALCONBURY, UK	USAFE	1	2
RAF KEMBLE, UK	AFLC	1	2
RAF FAIRFORD, UK	USAFE	1	2
RAF CHICKSANDS, UK	USAFE	-	2
RAF MILDENHALL, UK	USAFE		2
RAF BENTWATERS, UK	USAFE		2
RAF UPPER HEYFORD, UUSAFE	JUSAFE	1	2
RAF GREENHAM COMMON, USAFE	USAFE	1	2
SOESTERGBERG AB, NETUSAFE	TUSAFE	-	2
OSLO, NO	USAFE		2
SAN VITO AS, IT	USAFE		2
COMISO AS, IT	USAFE	1	2
DECIMOMANNU AS, IT	USAFE	-	2
AVIANO AB, IT	USAFE	-	2
* HELLENIKON AB, GR	USAFE		2
IRAKLION AS, CR	USAFE		2
INCIRLIK AB, TU	USAFE	က	
ANKARA AS, TU	USAFE	က	
PIRINCLIK AS, TU	USAFE	£	

TABLE B-2, CMOS Installation/Implementation Schedule, Cont....

1. Tu Usarr 1. As you warr 1	RASE MAJON		FECT CONTRACTOR CONTRA
USAFE 3 P USAFE 3 A 3 4 A AC 3 B BAC 3 A AC 4 A AC 4 B GU PACAF 4 A PACAF 4 4 A AFSC AFSC 4 B TX AFSC 4 B TX AFSC 4 B TX ATC 4 B ATC ATC 4 A<			A
P USAFE 3 P USAFE 3 A MAC 3 AX AAC 4 AY AAC 4 AY AAC 4 B GU PACAF 4 B GU PACAF 4 A AAC AA 4 A AAC AA 4 A AAC AA 4 A AAC AA AA A AA AA A AA AA AA A AA AA AA A AA AA AA	IZMIR, TU	USAFE	က
P USAFE S S S S S S S S S S S S S S S S S S S		USAFE	e
AZ MAC 3 AZ MAC 3 FB. AK AAC 4 A AC A 4 A HI PACAF 4 B. GU PACAF 4 JA PACAF 4 AB CAF A 4 AB PACAF A 4	MORON AB, SP	USAFE	m
AZ MAC 3 FB, AK AAC 4 FB, AK AAC 4 HI PACAF 4 B, GU PACAF 4 I PACAF 4 JA PACAF 4 KS PACAF 4 AS PACAF 4 B AFSC 4 AFSC AFSC 4 AFSC AFSC 4 AFSC AFSC 4 B TX ATC B TX ATC B ATC 4 AFS ATC 4 AFS ATC 4 AFS ATC 4 AFS	ZARAGOZA AB, SP	USAFE	R
FB. AK AAC 4 AK AAC 4 HI PACAF 4 B. GU PACAF 4 JA PACAF 4 KS PACAF 4 S PACAF 4 AFS. AFS. 4 S	* LAJES FLD, AZ	MAC	en en
HI PACAF HI PACAF HI PACAF B. GU PACAF B. GU PACAF B. CAF		AAC	m
HI PACAF B. GU PACAF B. GU PACAF I PACAF I PACAF DA PACAF S PACAF TX A FSC TX A F	EIELSON AFB, AK	AAC	4
8. GU PACAF 1 PACAF 10 PACAF 10 PACAF 11 PACAF 12 PACAF 13 PACAF 14 A 15 PACAF 16 A 17 A FSC 17 A FSC 18 CO 19 CO 10 A TC 11 A TC 12 A TC 13 A TC 14 A TC 15 A TC 16 A TC 17 A TC 18 A TC 19 A TC 10 A TC 11 A TC 12 A TC 13 A TC 14 A TC 15 A TC 16 A TC 17 A TC 18 A TC 19 A TC 10 A TC 11 A TC <	* HICKAM AFB, HI	PACAF	47
I PACAF 4 JA PACAF 4 PACAF 4 IA PACAF 4 JA PACAF 4 S PACAF 4 S PACAF 4 S PACAF 4 S PACAF 4 AFSC AFSC 4 AFSC AFSC 4 B TX AFSC 4 B TX ATC 4 AFE ATC 4 4 AFE ATC 4 4 AFE ATC 4 4 AFE ATC <td< td=""><td>* ANDERSEN AFB, GU</td><td>PACAF</td><td>4</td></td<>	* ANDERSEN AFB, GU	PACAF	4
JA PACAF 4 KS PACAF 4 JA PACAF 4 JA PACAF 4 S FL AFSC AFS. CA AFSC AFS. CA AFSC B TX AFC B TX ATC B ATC ATC DK ATC AFB. ATC AFB. ATC		PACAF	4
KS PACAF KS PACAF N A CAF N MA AFSC AFS. CA AFSC AFS. CA AFSC B. CO SPCMD B. TX ATC M.	* YOKOTA AB, JA	PACAF	4
KS PACAF JA PACAF S PACAF S PACAF S PACAF Y KS PACAF Y KS PACAF S PACAF S PACAF Y MA AFSC AF	* OSAN AB, KS	PACAF	4
PACAF 4 PACAF 4 PACAF 4 PACAF 4 AFSC 4 CA AFSC 4 SPCMD 4 ATC 4	KUNSAN AB, KS	PACAF	4
PACAF 4 PACAF 4 AFSC 4 AFSC 4 CA AFSC 4 AFSC 4 AFSC 4 ATC 4	MISAWA AB, JA	PACAF	4
PACAF PACAF PACAF A FSC A FSC A FSC A FSC A TC A T	TAEGU AB, KS	PACAF	4
PACAF A FSC A FSC CA AFSC CA AFSC A FSC A FC A TC A T	KWANG JU AB, KS	PACAF	4
A FSC	SUMON AB, KS	PACAF	4
A FSC A FSC CA AFSC A FSC SPCMD A TC	HANSCOM AFB, MA	AFSC	4
A FSC CA AFSC SPCMD ATC	PATRICK AFB, FL	AFSC	4
CA AFSC AFSC SPCMD ATC	EDWARDS AFB, CA	AFSC	4
A FSC SPCMD ATC	LOS ANGELES AFS, CA	AFSC .	4
SPCMD ATC ATC ATC ATC ATC ATC ATC ATC ATC	BROOKS AFB, TX	AFSC	7
ATC ATC ATC ATC ATC ATC ATC ATC ATC	PETERSON AFB, CO	SPCMD	4
ATC ATC ATC ATC ATC ATC ATC	SHEPPARD AFB, TX	ATC	4
ATC ATC ATC ATC ATC ATC	RANDOLPH AFB, TX	ATC	4
ATC ATC ATC TX ATC	COLUMBUS AFB, OH	ATC	4
	WILLIAMS AFB, AZ	ATC	4
	REESE AFB, TX	ATC	47
	VANCE AFB, OK	ATC	4
	GOODFELLOW AFB, TX	ATC	4

OND|JFMAMJJASOND|JFMAMJJASOND|JFMAMJJASOND|JFMAMJJASOND|JFMAMJJASOND 1989 | 1990 | 1991 | 1992 | 1993 | 1994

e, Cont
Installation/Implementation Schedule
. CMOS
TABLE B-2

ER AFB, MS ATC AND AFB, TX ATC AFB, CO ATC LIN AFB, TX ATC AF ACADEMY, CO AFA LL AFB, AL AU LLAN AFB, CA AFLC S AFB, GA AFLC AFB, OH AFLC AFB, OH AFLC LK NAS, VA NAVY S NAS, IT NAVY GARCIA NAVY SPP. NAVY SP	(* ADAM-3 site)	ą	1989	•	- -		- - - - - - - - - - -	1992			27	1994
ATC ATC ATC CO AFA AU AN AFLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC		5	i olo no	z i		NAMUAN	1 Cla N o	ALCHAL	rid N o s	SONDJF	FMAM	J J A S 0
X ATC ATC CO AFA AU AU A AFLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC	KEESLER AFB, MS	ATC							7			
ATC CO AFA AU AU A AFLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC	LACKLAND AFB, TX	ATC							• •			
K ATC AU AU A FLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC A	LOWRY AFB, CO	ATC										
AU AU A AFLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC	LAUGHLIN AFB, TX	ATC							r <			
AU AFLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC	HQ USAF ACADEMY, CL	0 AFA							→			
A FLC AFLC AFLC AFLC AFLC AFLC AFLC AFLC A	MAXWELL AFB, AL	Ą							٠ ٦			
AFLC AFLC AFLC AFLC AFLC AFLC NAVY SP NAVY NAVY NAVY NAVY NAVY	MCCLELLAN AFB, CA	AFLC							t 4			
AFLC AFLC AFLC AFLC NAVY SP NAVY NAVY NAVY NAVY NAVY NAVY	ROBINS AFB, GA	AFLC							•			
AFLC AFLC AFLC NAVY SP NAVY NAVY NAVY NAVY NAVY NAVY	TINKER AFB, OK	AFLC							. 4			
AFLC AFLC NAVY NAVY NAVY NAVY NAVY NAVY NAVY	KELLY AFB, TX	AFLC							- ▼			
AFLC NAVY NAVY NAVY NAVY NAVY NAVY	NEVARK AFB, OH	AFLC							7			
NAVY NAVY NAVY NAVY NAVY NAVY	HILL AFB. UT	AFLC							7			
NAVY NAVY NAVY NAVY NAVY	NORFOLK NAS, VA	NAVY						4	г			
NAVY NAVY NAVY	SIGONELLA NAS, SP	NAVY						. 4				
NAVY NAVY NAVY	NAPLES NAS, IT	NAVY						- 4				
NAVY	CUBI POINT NAS, PI							٠				
	DIEGO GARCIA	NAVY						- 4				
	ROTA, SP	NAVY						. 4				

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ANNEX C

TEAM INSTALLATION SCHEDULES BASED UPON TRAVEL CONSTRAINTS

- 1.0 General. Tables C-1 and C-2 were developed using the team travel constraints discussed in Section II, para 3.2. The constraints included allowance for holidays and weekends off, two days travel between sites in the same country, three days travel between countries, and four days travel between Europe and Asia. The tables were developed under major headings of teams 1, 2, and 3 in order to accurately reflect how many and when each base could be installed. The lists of bases under each team were leveled to ensure that all sites could be supported as close as possible to the time schedule required by Table B-1. Slack time was noted as "Preparation Time."
- 2.0 <u>Table C-1</u>. Table C-1 is a partial representation of the fields available using SuperProject Expert. The selected fields are:

Heading/Task = Name of each task (base).

Resource = This would be manpower applied.

Task ID = A number automatically generated.

Duration of Major Task = Total number of calendar days from start of first sub task to finish of last sub task.

Duration of Sub Task = Total number of actual work days from start of individual task to finish of individual task.

Scheduled Start Day = Date task should begin. Scheduled Finish Day = Date task should finish.

Status = Depicts status whether on schedule or overdue, critical, etc.

3.0 <u>Table C-2</u>. Table C-2 is a Gantt chart representation of the schedule in Table C-1. It provides a graphical representation of the task duration times, slack times, lead times between installations, and major category times. The following legend depicts the symbols used in the Gantt chart:

Project: CMOSTEAM.PJ

Outline 11-03-89 13:50

Preparation Time

Comiso AS, Italy

Iraklion AS, Cre

Revision: Heading/Task Resource Task Dur Schd Schd Status ID Start Finish CMOSTEAM.PJ P1 900 11-01-90< 06-01-94 744 Scheduled Team 1 017 11-01-90 10-15-93 48 11-01-90 01-11-91 TAC - Inc I 015 Scheduled MyrtleBeachAFBSC 001 7 11-01-90 11-12-90 Scheduled MacDill AFB, FL 004 7 11-15-90 11-26-90 Scheduled 7 Bergstrom AFB, TX 800 11-29-90 12-07-90 Scheduled Howard AFB, CZ 7 12-20-90 007 12-12-90 Scheduled Preparation Time 199 3 12-26-90 12-28-90 Scheduled 7 01-11-91 Luke AFB, AZ 014 01-03-91 Scheduled SAC - Inc I 042 79 01-16-91 05-08-91 Scheduled PlattsburgAFB, NY 037 7 01-16-91 01-24-91 Scheduled 7 01-29-91 02-06-91 Scheduled KISawyer AFB, MI 041 Whiteman AFB, MO 7 024 02-11-91 02-20-91 Scheduled 02-26-91 03-06-91 Scheduled Barksdale AFB, LA 021 7 Minot AFB, ND 026 03-11-91 03-19-91 Scheduled Preparation Time 200 7 03-22-91 04-01-91 Scheduled 7 04-12-91 Castle AFB, CA 032 04-04-91 Scheduled 7 04-17-91 04-25-91 Ellsworth AFB,SD 027 Scheduled 7 04 - 30 - 9105-08-91 Scheduled March AFB, CA 035 35 MAC - Inc I 043 05-13-91 07-01-91 Scheduled Andrews AFB, MD 046 7 05-13-91 05-21-91 Scheduled Preparation Time 204 8 05-24-91 06-05-91 Scheduled 7 06-10-91 06-18-91 LittleRockAFB, AR 047 Scheduled 7 Travis AFB, CA 052 06-21-91 07-01-91 Scheduled USAFE - Inc I 145 02-04-92 077 07-08-91 Scheduled SpangdahlemAB, GE 054 8 07-08-91 07-17-91 Scheduled 8 07-22-91 Scheduled Hessisch-O AB,GE 055 07-31-91 8 08-05-91 08-14-91 Bitburg AB, GE 059 Scheduled Hahn AB, GE 060 8 08-19-91 08-28-91 Scheduled 8 09-03-91 09-12-91 Scheduled ZweibruckenAB, GE 166 8 Sembach AB, GE 160 09-17-91 09-26-91 Scheduled RAF Alconbury, UK 072 8 10-01-91 10-11-91 Scheduled RAF Kemble, (AFLC 076 8 10-16-91 10-25-91 Scheduled RAF Fairford, UK 8 10-30-91 11-11-91 Scheduled 073 8 RAF Up Heyford, U 11-14-91 11-26-91 Scheduled 168 8 RAF GreenhamComU 11-29-91 12-10-91 Scheduled 169 Sostesterburg, Ne 061 8 12-13-91 12-24-91 Scheduled

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12-30-91

01-09-92

01-24-92

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064

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01-06-92

Scheduled

01-21-92 Scheduled 02-04-92 Scheduled

TABLE C-1, CMOS Installation Schedule, Cont...

Outline 11-03-89 13:50

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Heading/Task Resource	Task	Dur	Schd	Schd	Status
]	ID		Start	Finish	
	· · · ·		· 	·	·
USAFE - Inc I/II	458	49	02-07-92	04-16-92	Scheduled
Incirlik AB, Tur	067	8	02-07-92	02-18-92	L
Ankara AB, Turke	068	8	02-24-92	03-04-92	
Torrejon AB, Spa	069	8	03-10-92	03-19-92	
Moron AB, Spain	070	8	03-24-92	04-02-92	Scheduled
Zaragoza AB, Spa	165	8	04-07-92	04-16-92	Scheduled
Navy - Inc I/II	188	51	04-21-92	07-01-92	Scheduled
Preparation Time	208	20	04-21-92	05-18-92	Scheduled
Norfolk NAS, VA	190	7	05-21-92	06-01-92	Scheduled
Cubi Pt NAS, PI	193	8	06-08-92	06-17-92	Scheduled
Diego Garcia	194	8	06-22-92	07-01-92	Scheduled
PACAF - Inc I/II	093	55	07-06-92	09-21-92	
Preparation Time	209	5	07-06-92	07-10-92	Scheduled
Hickam AFB, HI	082	8	07-15-92	07-24-92	Scheduled
Andersen AFB, GU	091	8	07-29-92	08-07-92	Scheduled
Clark AB, PI	085	8	08-12-92	08-21-92	Scheduled
Yokota AB, JA	083	8	08-26-92	09-07-92	Scheduled
Misawa AB, JA	084	8	09-10-92	09-21-92	Scheduled
AFSC - Inc I/II	099	25	09-25-92	10-30-92	Scheduled
Hanscom AFB, MA	094	7	09-25-92	10-05-92	Scheduled
Patrick AFB, FL	095	7	10-09-92	10-19-92	1
Edwards AFB, CA	096	7	10-22-92	10-30-92	Scheduled
ATC - Inc I/II	102	50	11-04-92	01-19-93	Scheduled
Columbus AFB, MS	105	7	11-04-92	11-12-92	Scheduled
Williams AFB, AZ	106	7	11-18-92	11-27-92	Scheduled
Vance AFB, OK	108	7	12-02-92	12-10-92	Scheduled
Keesler AFB, MS	110	7	12-15-92	12-23-92	Scheduled
Preparation Time	212	5	12-29-92	01-05-93	Scheduled
Lowry AFB, CO	112	7	01-08-93	01-19-93	Scheduled
Academy-Inc I/II	187	7	01-22-93	02-01-93	Scheduled
AF Academy, CO	114	7	01-22-93	02-01-93	Scheduled
AFLC - Inc I/II	115	16	02-04-93	02-26-93	Scheduled
McClellan AFB,CA	116	7	02-04-93	02-12-93	Scheduled
Hill AFB, UT	120	7	02-17-93	02-26-93	
TAC - Inc II	415	47	03-03-93	05-06-93	
MyrtleBeachAFBSC	219	3	03-03-93	03-05-93	
Homestead AFB, FL	221	3	03-10-93	03-12-93	
Tyndall AFB, FL	223	3	03-17-93	03-19-93	
Preparation Time	460	5	03-24-93	03-30-93	4
Bergstrom AFB,TX	226	3	04-02-93	04-06-93]
MountainHoAFB, ID	228	3	04-09-93		Scheduled
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Project: CMOSTEAM.PJ

Revision:

TABLE C-1, CMOS Installation Schedule, Cont...

Outline 11-03-89 13:50

Outline 11-03-89 13:50				Project: CMOSTEAM.PJ Revision: 3
Heading/Task Resource	Task ID	Dur	Schd Start	Schd Status Finish
Holloman AFB, NM	229	3	04-16-93	04-20-93 Scheduled
Preparation Time	461	5	04-23-93	04-29-93 Scheduled
Luke AFB, AZ	232	3	05-04-93	05-06-93 Scheduled
SAC - Inc II	416	86	05-11-93	09-09-93 Scheduled
Loring AFB, ME	254	3	05-11-93	05-13-93 Scheduled
Griffiss AFB, NY	256	3	05-18-93	05-20-93 Scheduled
Preparation Time	462	5	05-25-93	06-01-93 Scheduled
KISawyer AFB, MI	259	3	06-04-93	06-08-93 Scheduled
Offutt AFB, NE	237	3	06-11-93	06-15-93 Scheduled
McConnell AFB, KS	241	3	06-18-93	06-22-93 Scheduled
Preparation Time	463	5	06-25-93	07-01-93 Scheduled
Barksdale AFB, LA	239	3	07-06-93	07-08-93 Scheduled
FEWarren AFB, WY	247	3	07-13-93	07-15-93 Scheduled
MalmstromAFB, MT	248	3	07-20-93	07-22-93 Scheduled
Preparation Time	464	5	07-27-93	08-02-93 Scheduled 08-09-93 Scheduled
Castle AFB, CA	250 238	3	08-05-93	08-09-93 Scheduled
Carswell AFB, TX	246	3 3	08-12-93 08-19-93	08-16-93 Scheduled 08-23-93 Scheduled
GrandForksAFB,ND Preparation Time	465	5	08-19-93	09-01-93 Scheduled
March AFB, CA	253	3	09-07-93	09-01-93 Scheduled
MAC - Inc II	421	23	09-07-93	10-15-93 Scheduled
Hurlburt Fld, FL	262	3	09-14-93	09-16-93 Scheduled
Andrews AFB, MD	264	3	09-14-93	09-23-93 Scheduled
Kirtland AFB, NM	266	3	09-28-93	09-30-93 Scheduled
Altus AFB, OK	267	3	10-05-93	10-07-93 Scheduled
Travis AFB, CA	270	3	10-13-93	10-15-93 Scheduled
Team 2	018	747	11-01-90	10-20-93 Scheduled
TAC - Inc I	124	48	11-01-90	01-11-91 Scheduled
Moody AFB, GA	002	7	11-01-90	11-12-90 Scheduled
Tyndall AFB, FL	005	7	11-15-90	11-26-90 Scheduled
Cannon AFB, NM	009	7	11-29-90	12-07-90 Scheduled
Holloman AFB, NM	011	7	12-12-90	12-20-90 Scheduled
Preparation Time	201	3	12-26-90	12-28-90 Scheduled
Nellis AFB, NV	013	7	01-03-91	01-11-91 Scheduled
SAC - Inc I	123	70	01-16-91	04-25-91 Scheduled
Griffiss AFB, NY	038	7	01-16-91	01-24-91 Scheduled
Grissom AFB, IN	039	7	01-29-91	02-06-91 Scheduled
McConnell AFB,KS	023	7	02-11-91	02-20-91 Scheduled
Dyess AFB, TX	025	7	02-26-91	03-06-91 Scheduled
MalmstromAFB, MT	030	7	03-11-91	03-19-91 Scheduled
Preparation Time	202	7	03-22-91	04-01-91 Scheduled

Outline 11-03-89 13:50

Outline 11-03-89 13:50					CMOSTEAM.PJ vision: 3
Heading/Task Resource	Task ID	Dur	Schd Start	Schd Finish	Status
VandenbergAFB,CA	033	7	04-04-91	04-12-91	Scheduled
GrandForksAFB,ND	028	7	04-17-91	04-25-91	Scheduled
MAC - Inc I	125	44	04-30-91	07-01-91	Scheduled
Hurlburt Fld, FL	044	7	04-30-91	05-08-91	Scheduled
McGuire AFB, NJ	053	7	05-13-91	05-21-91	Scheduled
Preparation Time	205	8	05-24-91	06-05-91	Scheduled
Altus AFB, OK	049	7	06-10-91	06-18-91	Scheduled
McChord AFB, WA	051	7	06-21-91	07-01-91	Scheduled
USAFE - Inc I	126	146	07-08-91	02-05-92	Scheduled
Ahlhorn AB, GE	057	8	07-08-91	07-17-91	Scheduled
Leipheim AB, GE	056	8	07-22-91	07-31-91	Scheduled
Norvenich AB, GE	058	8	08-05-91	08-14-91	Scheduled
Morbach AB, GE	078	8	08-19-91	08-28-91	Scheduled
RheinMain (MAC)	170	8	09-03-91	09-12-91	Scheduled
Templehof (MAC)	171	8	09-17-91	09-26-91	Scheduled
RAF Lakenheath,U	071	8	10-01-91		Scheduled
RAF ChicksandsUK	074	8	10-16-91		Scheduled
RAF Mildenhall,U	075	8	10-30-91	11-11-91	Scheduled
RAF Bentwaters, U	167	8	11-14-91	11-26-91	1
Oslo, No	062	8	11-29-91	12-10-91	
San Vito AS, Ita	063	8	12-16-91	12-26-91	1
Preparation Time	207	5	12-31-91	01-07-92	l i
DecimomannuAB, It	161	8	01-10-92	01-22-92	l I
Aviano AB, Italy	162	8	01-27-92	02-05-92	1
USAFE - Inc I/II	459	39	02-10-92	04-03-92	I I
Hellenikon AB,Gr	065	8	02-10-92	02-19-92	
Pirinclik AB, Tu	163	8	02-25-92	03-05-92	l l
Izmir AB, Turkey	164	8	03-10-92	03-19-92	
Lajes Field, Azo	079	8	03-25-92	04-03-92	1
AAC - Inc I/II	092	18	04-10-92	05-05-92	
Elmendorf AFB, A	080	8	04-10-92	04-21-92	1
Eielson AFB, AK	081	8	04-24-92	05-05-92	
Navy - Inc I/II	189	28	05-12-92	06-19-92	
Sigonella NAS,SP	191	8	05-12-92		Scheduled
Naples NAS, It	192	8	05-26-92	06-05-92	i I
Rota, SP	195	8	06-10-92	06-19-92	
PACAF - Inc I/II	128	70	06-24-92		Scheduled
Preparation Time	211	20	06-24-92		Scheduled
Osan AB, ROK	086	8	07-24-92	I	Scheduled
Kunsan AB, ROK	087	8	08-07-92		Scheduled
Taegu AB, ROK	088	8	08-21-92		Scheduled
Taeyu Ab, KOK	1000		100 21-92	109 01-92	Delledated

TABLE C-1, CMOS Installation Schedule, Cont...

Outline 11-03-89 13:50

Outline .1-03-89 13:50					CMOSTEAM.PJ vision: 3
Heading/Task Resource	Task ID	Dur	Schd Start	Schd Finish	Status
Kwang-Ju AB, ROK	089	8	09-07-92	09-16-92	1
Suwon AB, ROK	090	8	09-21-92	09-30-92	
AFSC - Inc I/II	215	16	10-06-92	10-28-92	I I
Los Angeles AFS	097	7	10-06-92	10-15-92	
Brooks AFB, TX	098	7	10-20-92	10-28-92	
SPACOM -Inc I/II	101	7	11-02-92	11-10-92	
Peterson AFB, CO	100	7	11-02-92	11-10-92	
ATC - Inc I/II	130	42	11-16-92	01-15-93	
Sheppard AFB, TX	104	7	11-16-92	11-24-92	1
Randolph AFB, TX	103	7	11-30-92	12-08-92	Scheduled
Reese AFB, TX	107	7	12-11-92		Scheduled
Preparation Time	213	6	12-24-92	01-04-93	
Laughlin AFB, TX	113	7	01-07-93	01-15-93	
AFLC - Inc I/II	131	25	01-21-93	02-25-93	Scheduled
Robins AFB, GA	117	7	01-21-93	01-29-93	Scheduled
Tinker AFB, OK	118	7	02-03-93	02-11-93	Scheduled
Newark AFB, OH	127	7	02-16-93	02-25-93	Scheduled
TAC - Inc II	455	47	03-02-93	05-05-93	Scheduled
Moody AFB, GA	220	3	03-02-93	03-04-93	Scheduled
MacDill AFB, FL	222	3	03-09-93	03-11-93	Scheduled
England AFB, LA	224	3	03-16-93	03-18-93	Scheduled
Preparation Time	466	5	03-23-93	03-29-93	Scheduled
Cannon AFB, NM	227	3	04-01-93	04-05-93	Scheduled
Howard AFB, CZ	225	3	04-08-93	04-12-93	Scheduled
DavisMont AFB, AZ	230	3	04-15-93	04-19-93	Scheduled
Preparation Time	467	5	04-22-93	04-28-93	Scheduled
Nellis AFB, NV	231	3	05-03-93	05-05-93	Scheduled
SAC - Inc II	456	74	05-10-93	08-20-93	Scheduled
PlattsburgAFB,NY	255	3	05-10-93	05-12-93	Scheduled
Wurtsmith AFB, MI	258	3	05-17-93	05-19-93	
Preparation Time	468	5	05-24-93	05-28-93	Scheduled
Grissom AFB, IN	257	3	06-03-93	06-07-93	l I
Whiteman AFB, MO	242	3	06-10-93	06-14-93	1
Eaker AFB, AR	240	3	06-17-93	06-21-93	
Preparation Time	469	5	06-24-93	06-30-93	
Dyess AFB, TX	243	3	07-05-93	07-07-93	1 1
Minot AFB, ND	244	3	07-12-93	07-14-93	
FairchildAFB, WA	249	3	07-19-93	07-21-93	
Preparation Time	470	5	07-26-93	07-30-93	1
VandenbergAFB, CA	251	3	08-04-93	1	Scheduled
Ellsworth AFB,SD	245	3	08-11-93		Scheduled
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TABLE C-1, CMOS Installation Schedule, Cont...

Outline 11-03-89 13:50

utline 1-03-89 13:50				Project: CMOSTEAM.P. Revision:
Heading/Task Resource	Task ID	Dur	Schd Start	Schd Status Finish
Beale AFB, CA	252	3	08-18-93	08-20-93 Scheduled
Preparation Time	471	5	08-25-93	08-31-93 Scheduled
MAC - Inc II	457	32	09-06-93	10-20-93 Scheduled
Pope AFB, NC	263	3	09-06-93	09-08-93 Scheduled
McGuire AFB, NJ	271	3	09-13-93	09-15-93 Scheduled
Preparation Time	472	7	09-20-93	09-28-93 Scheduled
LittleRockAFB,AR	265	3	10-01-93	10-05-93 Scheduled
CharlestonAFB,SC	268	3	10-11-93	10-13-93 Scheduled
McChord AFB, WA	269	3	10-18-93	10-20-93 Scheduled
Team 3	196	891	11-15-90	06-01-94 Scheduled
TAC - Inc I	197	34	11-15-90	01-04-91 Scheduled
Homestead AFB, FL	003	7	11-15-90	11-26-90 Scheduled
England AFB, LA	006	7	11-29-90	12-07-90 Scheduled
MountainHoAFB, ID	010	7	12-12-90	12-20-90 Scheduled
DavisMont AFB,AZ	012	7	12-26-90	01-04-91 Scheduled
SAC - Inc I	198	70	01-09-91	04-18-91 Scheduled
Loring AFB, ME	036	7	01-09-91	01-17-91 Scheduled
Wurtsmith AFB,MI	040	7	01-22-91	01-30-91 Scheduled
Offutt AFB, NE	019	7	02-04-91	02-12-91 Scheduled
Eaker AFB, AR	022	7	02-18-91	02-27-91 Scheduled
FEWarren AFB, WY	022	7	03-04-91	03-12-91 Scheduled
FairchildAFB, WA	031	7	03-04-91	03-12-91 Scheduled
Carswell AFB, TX		7	03-15-91	1
•	020	7	03-28-91	
Beale AFB, CA	034	1	1	04-18-91 Scheduled
MAC - Inc I	203	25	04-23-91	05-28-91 Scheduled
Pope AFB, NC	045	7	04-23-91	05-01-91 Scheduled
CharlestonAFB,SC	050	7	05-06-91	05-14-91 Scheduled
Kirtland AFB, NM	048	7	05-17-91	05-28-91 Scheduled
Demo Bases-IncII	437	207	05-31-91	03-27-92 Scheduled
Dover AFB, DE	441	3	05-31-91	06-04-91 Scheduled
Ramstein AB, GE	445	3	06-10-91	06-12-91 Scheduled
Kadena AB, JA	446	3	06-19-91	06-21-91 Scheduled
Preparation Time	450	112	06-24-91	12-03-91 Scheduled
Langley AFB, VA	439	3	12-04-91	12-06-91 Scheduled
SeymourJ AFB, NC	440	3	12-11-91	12-13-91 Scheduled
Shaw AFB, SC	442	3	12-18-91	12-20-91 Scheduled
Preparation Time	451	30	12-23-91	02-05-92 Scheduled
Eglin AFB, FL	438	3	02-06-92	02-10-92 Scheduled
Preparation Time	452	15	02-11-92	03-03-92 Scheduled
Scott AFB, IL	443	3	03-04-92	03-06-92 Scheduled
WrightPat AFB,OH	444	3	03-11-92	03-13-92 Scheduled

TABLE C-1, CMOS Installation Schedule, Cont...

Outline 11-03-89 13:50

Outline 11-03-89 13:50					CMOSTEAM.PJ vision: 3
Heading/Task Resource	Task ID	Dur	Schd Start	Schd Finish	Status
Sheppard TTC, TX	447	3	03-18-92	03-20-92	Scheduled
Barksdale AFB,LA	448	3	03-25-92	03-27-92	Scheduled
Preparation Time	453	170	03-30-92	11-27-92	Scheduled
ATC - Inc I/II	216	16	11-30-92	12-21-92	Scheduled
GoodfellowAFB,TX	109	7	11-30-92	12-08-92	Scheduled
Lackland AFB, TX	111	7	12-11-92	12-21-92	Scheduled
Preparation Time	217	15	12-24-92	01-15-93	
AU - Inc I/II	121	7	01-21-93	01-29-93	1 1
Maxwell AFB, AL	122	7	01-21-93	01-29-93	l I
AFLC - Inc I/II	218	7	02-03-93	02-11-93	
Kelly AFB, TX	119	7	02-03-93	02-11-93	
Preparation Time	454	182	02-12-93	10-29-93	
USAFE - Inc II	295	146	11-01-93	06-01-94	1 1
SpangdahlemAB, GE	272	3	11-01-93	11-03-93	
Hessisch-O AB,GE	273	3	11-08-93	11-10-93	
Leipheim AB, GE	274	3	11-16-93	11-18-93	
Ahlhorn AB, GE	275	3	11-23-93	11-26-93	1
Norvenich AB, GE	276	3	12-01-93	12-03-93	
Morbach AB, GE	296	3	12-08-93	12-10-93	1
Bitburg AB, GE	277	3	12-15-93	12-17-93	
Preparation Time	473	6	12-22-93	12-30-93	1 1
Hahn AB, GE	278	3	01-05-94	01-07-94	1 1
ZweibruckenAB,GE	384	3	01-12-94	01-14-94	
Sembach AB, GE	378	3	01-20-94	01-24-94	
RheinMain (MAC)	388	3	01-27-94	01-31-94	1
Templehof (MAC)	389	3	02-03-94	02-07-94	1 1
RAF Lakenheath, U	289	3	02-10-94	02-14-94	
RAF Alconbury, UK	290	3	02-17-94	02-22-94	1
RAF Kemble, (AFLC	294	3	02-25-94	03-01-94	1
RAF Fairford, UK	291	3	03-04-94	03-08-94	
RAF ChicksandsUK	292	3	03-11-94	03-15-94	l I
RAF Mildenhall,U	293	3	03-18-94	03-22-94	1 1
RAF Bentwaters,U	385	3	03-25-94	03-29-94	1
RAF Up Heyford,U	386	3	04-01-94	04-05-94	
RAF GreenhamComU	387	3	04-08-94	04-12-94	
Sostesterburg, Ne	279	3	04-15-94	04-19-94	3
Oslo, No	280	3	04-22-94	04-26-94	1 1
San Vito AS, Ita	281	3	04-29-94	05-03-94	1
Comiso AS, Italy	282	3	05-06-94	05-10-94	1 1
DecimomannuAB, It	379	3	05-13-94	05-17-94	
Aviano AB, Italy	380	3	05-20-94	05-24-94	1 1
Iraklion AS, Cre	284	3	05-27-94	1	Scheduled

TABLE C-2.		GANTT	CHART CHOS INSTALLATION	LATION SCHEDULE					
7 Days Per Symbol Haading/Task Resource	Dur	Schd Stort	Schd Finiah	Noy Dec 3	Jan F	Feb Mar	Apr	May	Jon
CMOSTEAM.PJ		> 06-10-1	06-01-94						
TAC - Inc	会,		J (
Myrdebeachardsoc MacDill AFB, FL	- F- I	77	11-28-90						:
Howard AFB, CZ		1-29-90 2-12-90	12-20-90						
Preparation Time			2-28	7					
SAC - Inc -		1-18-81 1-18-81	US-08-91			1111			
PlottaburgAFB,NY KIShwar AFH, Mi		1-16-91	11-24-91 12-08-91	,,,,,,,,					
Whiteman AFB, MO		2-11-91	42-20-91	• • • • • • • • • • • • • • • • • • • •	指 :::				
Borkedole A-B.L4		2-26-91 3-11-91	03-08-81 03-19-91	9 9					
_		3-22-91	44-01-91				P		
Constitution of the Consti		4-04-91	04-12-21			•	ď		
March AFB, C4		4-30-91	05-08-91				<u> </u>		
Andraws AFR MO		5-15-15-15-15-15-15-15-15-15-15-15-15-15	07-01-91						
		5-24-91	06-05-91						
LittleRock&FB,AR Travia &FB CA		06-10-91 06-21-91	06-18-91				•		ġ,
USAFE - Inc 1		7-08-91	42-04-92						-
Spangdahlen AB, GE		7-08-91	07-17-91						
Brburg AB, GE		8-05-91	08-14-91	· · · · · · · · · · · · · · · · · · ·					
Hohn AB, GE		8-19-91	08-28-91			•			•
Sembach AB, GE		9-17-91	09-28-91						
RAF Alconbury, UK		0-01-91	10-11-91					•	
RAF Foirford, UK		01-10-14 1-10-14 1-14-14	11-11-91	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4		•	•	•	•
PAF Up Hayford,U		1-14-91	ř				• •	• •	• •
RAF GraenhanComU		1-28-91	12-10-91			* * * * * * *			•
Preparation Time		2-30-81	- 60	• • •	• • • • • • • • • • • • • • • • • • • •		• • •	• •	• • •
Cornigo AS, Italy		1-08-92	01-21-92						
Irakiion AS, Cra		1 - 24 - 92 0 - 07 - 93					: : : :	:	:
hearly AB, Tur	-	2-07-92	02-18-92						
Ankara AB, Turke		2-24-92	וְן			:	•	:	:
'nă		3-24-92	Ļ						
Zaragoza AB, Spa		04-07-92	04-16-92					:	:
-		4-21-92	. H						
Norfolk NAS. YA		5-21-92	Ш			1	1	4	1

Oct Sep Aug 3 ايا 1 ¥ã Apr 먑 2an 84 ğ Nov Oct Scp Aug 3 באל May

GANTT Chart CMOS Installation Schedule. Cont....

TABLE C-2.

Feb 함 ž χοχ Oct Sep Aug 3 - Lu May Apr Mar Feb Р 82 Š Ş N Oct Sep Aug

GANTI Chart CMOS Installation Schedule, Cont....

TABLE C-2.

TABLE C-2, GANTT Chart CMOS Installation Schedule, Cont....

7 Days Per Symbol Haading/Taak Resource	Dur	Schd Start	Schd Finish	Nov 80) Sec	Jan 91	F.	Mar	Apr	May	- Lu	25
Cubl Pt NAS, Pl Diego Gorcio PACAF — Inc I/II	8 8 2	06-08-92 06-22-92 07-06-92	06-17-92 07-01-92									
: <u>;</u> ⊑⊤,	្តិសេស	4	1 1] : :
Andersen AFB, GU Clark AB, PI Ynkofo 48, 19		57.5	1 1 1	:::		• •	• •		• •		• •	: :
Misawa AB, J4 AFSC – Inc I/II		\$ ☆ \$	1 1 I	• •		• •		• •	• •			::
Honacom AFB, MA Potrick AFB, FL	<u></u>	N S S S S S S S S S S S S S S S S S S S	10-05-92									
<u>տ_</u> ե	-몺*	145	11									
Villiams AFB, AZ	~~1	742	1-12	•		• •	* 1	•		, , , ,	• • • •	•
Younge Are, or Kaesler Are, or Sandare Are, or	~~u	22-02 1-02 1-05 1-05 1-05	12-23-92									
Lowery AFB, CO Academy-Incl	0~r		01-100				: :		1 1			
AFLC - Inc 1/11	~~ _	124	02-01-93					:				
McClellan AFB, CA. Hill AFB, UT	~~	4- 4-	02-12-93 02-26-93									
TAC - Inc II MyrteBeachA:785C	₽°°	冷수	05-06-93 03-05-93									
Homestead AFB,FL Tyndall AFB, FL	טוטו	<u> </u>	03-12-93 03-19-93					· • •	, , , , , ,		, , ,	• • •
Freparation Time Bergation AFB.TX	וליולז	425	03-30-93 04-06-93	::	• •							• • •
MountainHoAFB,ID Halloman AFB, NM	לוניו	숙수	04-13-93				, ,	f 1				
Preparation Time Luka AFB, AZ		NO+	04-29-93 05-06-93	:::	• • •		• • • • • • • • • • • • • • • • • • • •	• •	• •			
Configuration NC	8 mm	- - - - - - - - -	05-13-65						;			:
Preparation Time	HOH.	202	06-01-95			• •	•	• •	• •		• •	• •
Offut, AFB. NE McConnell AFB.KS	מיוריונ		06-15-93 06-15-93			• •						
Preparation Time Barksdale AFB.LA	נינטונ	848	07-01-93									
FEWarren AFB, WY MalmstromAFB, MT	ניונייו	감성	07-15-93			• • •	 					• • •
Preparation Time Castle AFB, CA	ניו לע	수 - 8	08-02-93 08-09-93					· · ·)		• • •	
Carawell AFB, TX	3	4	108-16-95	4			444	1	1			

윤 ag 83 2 Νοχ oct Sep Aug 3 림 May Apr ¥ar GANTT Chart CMOS Installation Schedule, Cont.... 먑. Јап 92 ğ Ng. Oct Sep TABLE C-2, Aug

Š Oct Sep Aug J I L L May Apr Mar 윤 Jan 94 ပ္ထ GANTI Chart CHOS Installation Schedule, Cont.... χò Oct Sep Aug 3 L L L ž Š TABLE C-2. Apr

TABLE C-2, GANTI Chart CMOS Installation Schedule, Cont....

Jan Feb Mar Apr May Jun Jul	
Nov Dec 90	
Schd Finish	8888-0888-0-1-1-2-2-1-2-2-2-2-2-2-2-2-2-2-2-2-2-2
Schd Start	88808886551111112220000000000000000000000000000
Dur	なるなびなるようが、
7 Days Per Symbol Heading/Task Resource	GrandForke4FB, ND Preporation Time March 4FB, GA MAC — Inc II Hurburt FIG, FL Andrews AFB, NM Alkus AFB, OK Travis AFB, CA Travis AFB, NA Malia AFB, NA SAC — Inc I Hurburt FIG, FL McGurce AFB, NA McGurce AFB, NA Preparation Time YandenbergaPFB, CA GrandForksaFB, ND MAC — Inc I Hurburt FIG, FL McGurce AFB, NA Preparation Time YandenbergaPFB, CE Canon AFB, NA McGurce AFB, NA

μĀ Frb Jan 83 ž Š oct S⇔p ₽ng 3 2 May Apr GANTI Chart CHOS installation Schedule, Cont.... 다 Jan 82 Š Хоў. Oct Sep TABLE C-2. Aug

Š oct Sep Aug 3 - Lan ã₫ Apr Š 윤 Jan 94 ပ္တိ Xo, Set Aug Sep 3 -Lo ğ Apr

GANTI Chart CHOS Installation Schedule, Cont....

TABLE C-2.

TABLE C-2, GANTT Chart CHOS Installation Schedule, Cont....

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Jun		• •
May		
Apr		
Mar		
F: 6:5		
Jan 81		
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žg 8		
Schd Finîah	2552468488888888888888888888888888888888	-14-
Schd Stort	2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	06-10-93
Dur	8989個88四888万四88888~77708万円、 77年33353333333	כא כ
7 Days Per Symbol Heading/Task Resource	그가 뭐요 그는 게 마구를 어느로 다른 것을 내려고 있었다. 그 일은 일상이 되고 나는 나는 그는 나는 다른 그는 나는 그를 다른 것을 다른 그는 것이다.	Whiteman AFB, MO

	Mar												
	Feb												
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	Nov											1 1 1 1	
	Oct	: : : : :						[<u>]</u>				1 1 1 1	
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	y Jun					1 1 1						1 1 1 1	
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GANTT Chart CHOS Installation Schedule, Cont	oct			, , ,								1 1 1 1	
	Sep			, , ,	111	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
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TABI		:::::	::	, , ,	<u> ;;;</u>		::		::::	: :::];;;;	· · · · ·	

ž Oct Sep Aug Jul Jun May Apr Ř Fich Jan 84 2 GANTT Chart CMOS Installation Schedule, Cont.... γóχ Oct Sep Aug 3 -ug ğ TABLE C-2. Apr

TABLE C-2, GANTT Chart CMOS Installation Schedule, Cont....

Feb Mar Apr May Jun Jul	
Nov Dec Jan 90 81	
Schd	\$8777798888886565656666666666666666666666
Schd	### ### ##############################
Dur	นกษณะเกษาแก่นี้มาการเคยี่นักการการการการการการการการการการการการการ
7 Days Per Symbol Heading/Trak Resource	Eaker AFB, AR Preparation Time Notes AFB, IX Minot AFB, IX Minot AFB, IX Rainer AFB, IX Preparation Time YandenbergaFB, CA Ellsworth AFB, SD Basie AFB, CA Preparation Time MAC — Inc II Preparation Time MAC — Inc II Preparation Time IttleRockeFB, AR CharleRockeFB, AR CharleRockeFB, AR CharleRockeFB, AR CharleRockeFB, AR CharleRockeFB, AR Acara AFB, AR Edward AFB, IX Basie AFB, AR Carswell AFB, IX Pope AFB, NC Charles AFB, AR FEWARTER AFB, NC Charles AFB, AR FEWARTER AFB, NC Charles AFB, AR FEWARTER AFB, NC Charles AFB, NC

Jan 93 યુ Š Oct Sep Aug 3 L L L May Apr ž F C ла 82 200 Noγ Oct Sep Aug

GANTT Chart CMOS Installation Schedule, Cont....

TABLE C-2,

Nox Oct Sep Ąng 3 Jun May Apr Mar Feb Jan 84 2 GANTT Chart CMOS Installation Schedule, Cont.... Nox Oct Sep Aug 3 뒫 ğ TABLE C-2. Apr

TABLE C-2, GANTT Chart CMOS Installation Schedule, Cont....

Sheppard TIC, TX Sheppard TIC, TX The control of	7 Days Per Symbol Heading/Task Resource	Dur	Schd	Schd Finîah	No.7	88	Jan 81	Feb	Mar	Apr	May	E S	콩
## FELLA 70	Sheppard TC, TX	177	03-18-92				֓֞֟֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓						
Image: Name 170 11-27-92	Ę.	מו	43-25-92			 	 	 	 		 		: :
1		170	03-30-92 11-30-92		•		•		•	:		•	•
The control of the co	GoodfellowAFB,TX	<u></u>	11-30-92		:	:	:	:	: :		:		:
	Paragraph Time	<u>-</u>	12-11-92			• • • • • •	•		•	•			:
## ## ## ## ## ## ## ## ## ## ## ## ##	AU - Inc /	2∼	01-21-93		•				•	•	•		:
7 12 - 0.2 -	Maxwell AFB, AL AFI C = Inc 1/1	~ ^	01-21-93			ı	::	١.		:			:
The control of the	Kally AFE TX		02-03-83		;	;	;		;				
ABLOR	Preparation Time	182	42-12-93		. 1	•	•		• •			• •	
25	Soundahlandh CF	 추.	20101										
12. 12. 12. 12. 12. 12. 12. 12. 12. 12.	Heaaisch-O-AB, GE	 0 to	11-08-83		• •	 	• •	• •		• •	• •	• •	•
12. 12. 12. 12. 12. 12. 12. 12. 12. 12.	Leipheim AB, GE	ارم ا	11-18-93		•						, , , , , ,		
12. 12. 12. 12. 12. 12. 12. 12. 12. 12.	Norvenich AB OF	つド 	11-22-85		1 1		:		:	•		•	:
12. 12. 12. 12. 12. 12. 12. 12. 12. 12.	Morbach AB, GE		12-08-93		1 1		• •			•			:
12.22.93 12.22.93 14.22.93 16.20.94 17.20.	Eltburg AB, GE	147	12-15-93			· ·	· ·	, , , , , ,	• •	 		• •	
### ### ### ### ### ### ### ### ### ##	Preparation Time	(2)	12-22-93		•	•	•	:	:	•		•	:
### ### ### ### ### ### ### ### ### ##		רא ני	40-12-104							•			:
### ### ### ### ### ### ### ### ### ##	Sernbach, AB, GE	לאו	01-20-94								· ·		
### ### ### ### ### ### ### ### ### ##	ShainNain (MAC)	ו לא	01-27-94		•		•			•			:
### ### ### ### ### ### ### ### ### ##		о ю	02-03-94		,		•		•	: :		• • • • • • • • • • • • • • • • • • • •	:
### ### ### ### ### ### ### ### ### ##	RAF Alconbury, UK	ую —	02-17-94		• •	, , , , , ,	, , , ,	· · · · · · · · · · · · · · · · · · ·	• •				: :
### ### ### ### ### ### ### ### ### ##		- H.J. H	02-25-94			•	•		•	•			•
### ### ### ### ### ### ### ### ### ##		יא ני	03-04-34				•			•		•	•
### ### ##############################		ት 	03-18-94			, , , , , ,	, , , ,	, , , , , ,		, , , ,		• •	: :
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### ### ### ### ### ### ### ### ### ##	SAT UP Heytord U	٠,	42-01-84		:	•	•		:::	•		:	:
### ### ### #### #####################	Contactorbury No.	٦r	14100184		•	•	• • • • • • • • • • • • • • • • • • • •	• • • • •	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •			•
14	Oalo, No	7 P7	04-22-94		• •	• •	• •	• •	• •	• •			
2 d5-104 d5-10-104 d5-10-10-10-10-10-10-10-10-10-10-10-10-10-	San Vita AS, Ita	וניו	4-28-84		•		•	• • •				• •	
3 05-27-94 05-27-94 06-01-	Comigo 4S, Italy	*7 F	05-06-94 06-94		•		:		: :	:		:	:
3 Q5-27-94 Q6-01-	Aylano AB. Italy	רא כ 	05-20-94			1 1				•			:
	Irakilon AS, Cre	150	05-27-94		· ·	 	• •	, , , , , ,		 			: :
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Chibol Chitos | Assigned | Unassigned | Milestone | Planned | Plan

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ž Oct Sep Aug 3 L u ₹ Apr ğ 윤 Jan 34 ပ္တိ GANTT Chart CMOS Installation Schedule, Cont.... χο N Oct Sep Aug 7 L L ≅aÿ TABLE C-2, Apr